

The Air University (AU) Board of Visitors (BOV) Meeting Minutes

13 November 2016 / 07800 – 1630

14 November 2016 / 0800 – 1500

Open Meeting

Air University Headquarters
55 Lemay Plaza South
Commander's Conference Room (B800)
Maxwell Air Force Base, AL 36112-6335

This report and the recommendations contained herein are based upon the Board of Visitors' independent assessment of the facts presented by the Department of the Air Force and The Air University. The Board of Visitors' recommendations are based upon the consensus opinion of the members and were reached without any influence from interested parties. Board members are encouraged to submit Minority Statements if they disagree with the majority position. When submitted, these are attached to the final Board of Visitors' report for consideration by the Department of the Air Force.

Respectfully submitted by: SHAWN P. O'MAILIA, DFO

I hereby certify, to the best of my knowledge, the foregoing minutes are accurate and complete.



Dr. Ricardo Romo
Vice Chair
AU Board of Visitors
Approved: June 15, 2018

Section I: Board Attendance
Section II: Board Activities and Discussions

Section I: Board Attendance

A. Board Members attending the meeting:

1. Dr. Ricardo Romo, Vice Chair
2. Dr. Rufus Glasper, CCAF Subcommittee Chair
3. Dr/Lt Col (ret) Stephen E. Cross, AFIT Subcommittee Chair
4. Col Robert Beasley, USAF, Ret
5. Dr. Judith Bonner
6. Dr. Ding-Jo Currie
7. Gen (ret) Steven Lorenz
8. CMSAF #15 (ret) Rodney McKinley
9. Gen (ret) Duncan McNabb
10. Dr. Amy Zalman

B. Members of the AU BOV absent:

1. Mr. Fletcher Wiley, Chair
2. Gen (ret) Duncan McNabb
3. Dr. Carolyn C. Dahl
4. Dr/Capt Ray O. Johnson

C. Air Force, Air University and other personnel attending the meeting:

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|--------------------------------------|---|
| 1. Lt Gen Anthony Cotton | 2. CMSgt Todd Simmons, AU/CCC |
| 3. Dr. Todd Stewart, AFIT Chancellor | 4. Col Jeffrey Donnithorne, CAO |
| 5. RDML (ret) Kent Davis, CIO | 6. Michael Gray, CFO |
| 7. Mr. Scott Baker, CIO | 8. Mr. John Carter, AU/A3 |
| 9. Dr. Chris Cain, AU/A3A | 10. Mr. Gaylon McAlpine, Faculty Senate |

D. Designated Federal Officer: Dr. Shawn P. O'Mailia, AU/A3AC

Section II: Board Activities and Discussions

A. Call to Order: The Air University (AU) Board of Visitors (BOV) meeting convened at 0800 hours on Monday, 16 April 2018 in the Air University Commander's Conference Room, building 800 on Maxwell Air Force Base (MAFB) in Montgomery, Alabama. Dr. Romo called the meeting to order and announced Dr. Shawn O'Mailia was the Designated Federal Officer, in accordance with Federal Advisory Committee Act rules. Dr. O'Mailia noted, as a FACA Committee, the 16-17 Apr 2018 AU BoV meeting was announced in the Federal Register to allow members of the public to attend, if so desired. Dr. Romo ask Dr. Chris Cain and Col Jeff Donnithorne to provide various administrative comments and a meeting overview. Dr. Romo asked the AU individuals present to introduce themselves and asked the AU BoV Members to provide an introduction along with background/interests.

B. Opening Comments: Dr. Romo thanked Board members for their time and reminded members that the Board's primary charge is to advise the Secretary of the Air Force on the policies and activities of Air University. Dr. Romo expressed the Board's continued commitment to assist AU with addressing higher education concerns. He then invited Lt Gen Cotton to offer some remarks.

C. AU/CC Discussion: Lt Gen Anthony Cotton (AU Commander and President) provided his initial reactions to his new role as AU/CC, his priorities for AU and his vision for Air University. AU Vision, Initial Reactions, and Priorities. Some specific priorities are the branding of AU and status of the AU foundation.

D. Key Topics: Dr. Chris Cain and Col Donnithorne provided the BoV with a discussion of AU Key Topics. These key topics included military education trends and the implementation of AETC's Continuum of Learning (CoL). Within military education trends, discussion revolved around three major themes: 1) completion of OSD Working Group study on increasing lethality, 2) Increasing focus on civilian education, and 3) Rated Force Retention—potential effects on Professional Military Education attendance. Regarding the CoL, discussion centered around: 1) AU Operations Plan (OPLAN) to support AETC Strategic Plan and 2) Institutional Competency List (ICL) Development.

E. CAO Update: Col Donnithorne and Dr. Cain provided the AU BoV an Update specific work being accomplished by AU Academic Affairs. Dr. Cain detailed AU's Accreditation Reaffirmation with AU's Regional Accreditor, the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). AU's Reaffirmation self-study is due to SACSCOC in September 2018, followed by an Off-Site Review, then an On-site visit to clarify findings of the off-site team in March of 2019. If successful, AU's Regional Accreditation will be reaffirmed at the December 2019 Donnithorne overviewed the development of the AU "Omnibus" for *AU Operations* instruction. Co Mike Grogan (Eaker/CC) provided the AU BoV with an update for the Leader Development Course progress

F. Student Luncheon: Following a group photo, the AU BoV traveled to Maxwell-Gunter AFB, where they meet with students from the Chief's Leadership Course and First Sergeant Academy.

G. Blue Horizons Update: Dr. Blake McMahon provided the AU BoV with an update of the innovation and research work being accomplished by the faculty and students within AU's newest graduate program, *Master of Science in Airpower Strategy and Technology Integration*.

H. CIO Update: Mr. Scott Baker, Air University's Chief Information Officer, presented an update briefing on the AU Information-Technology (IT) Strategy, and transformational roadmap 2

updates for the IT way-ahead. Mr. Baker also discussed the implementation plan of Canvas, AU's learning management system.

I. CCO Update: RDML W. Kent Davis, Air University's Chief Communication Officer, presented an update briefing on AU's communications strategy. Included were AU's outreach efforts to date and AU's plan for re-branding.

J. Faculty Senate Discussion: Mr. Gaylon McAlpine and AU Faculty Senators sat down with the AU BoV Members and discussed various issues confronting Air University as it relates to the Faculty.

K. Meeting Adjournment: The meeting adjourned at 1430 hours on Tuesday, 17 April 2018.