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Education:

2015: Certificate of Completion, Combined Instructor Orientation Course for Online Education, Air Command and Staff College, Maxwell AFB, AL (anticipated completion March 2015)
2007: Ph.D., *International Relations*, The Fletcher School of Law and Diplomacy, Tufts University, Medford, MA
1993: M.A., *Airpower Studies*, School of Advanced Airpower Studies, Maxwell AFB, AL
1992: M.A., *National Security and Strategic Studies*, United States Naval War College, Newport, RI
1983: M.A., *Industry and Technology*, East Texas State University, Commerce, TX
1977: B.S., *Floriculture*, Texas A&M University, College Station, TX

Experience:

2013-Pres: Education Advisor and Deputy Commandant, School of Advanced Air and Space Studies, Maxwell AFB, AL and Associate Professor of Strategy and Security Studies
2008-2013: Associate Professor of Political Science and International/National Security Studies, School of Advanced Air and Space Studies, Maxwell AFB, AL [Promoted to Associate Professor, 2010]
2007-2008: Assistant Professor of Political Science and International/National Security Studies, School of Advanced Air and Space Studies and Visiting Research Fellow, Air Force Research Institute, Maxwell AFB, AL
2006-2007: Dean of Academic Affairs, Air War College, Maxwell AFB, AL
2005-2006: Chair, International Security Studies Department, Air War College, Maxwell AFB, AL
2003-2005: Professor of Warfighting, Air War College, Maxwell AFB, AL
2001-2003: PhD candidate, The Fletcher School of Law and Diplomacy, Tufts University, Medford, MA
1998-2001: Division Chief, Directorate of Operations, Air Combat Command, Langley AFB, VA
1997-1998: National Defense Fellow, The Fletcher School of Law and Diplomacy, Tufts University, Medford, MA
1996-1997: Commander, 28th Bomb Squadron, Dyess AFB, TX
1995-1996: Commander, 9th Bomb Squadron, Dyess AFB, TX
1993-1995: Air Campaign Strategist, HQ 8th Air Force, Barksdale AFB, LA
1992-1993: Student, School of Advanced Airpower Studies, Air University, Maxwell AFB, AL
1991-1992: Student, Naval Command and Staff College, Naval War College, Newport, RI
1988-1991: B-1B Squadron Training Flight Instructor, Chief of Training Flight, and Wing Executive Officer, 384th Bomb Wing, McConnell AFB, KS
1987-1988: B-1B Academic Instructor Pilot, 338th Combat Crew Training Squadron, Dyess AFB, TX
1985-1986: B-52H Aircraft Commander, Instructor Pilot and Weapon System Trainer Instructor, 5th Bomb Wing, Minot AFB, ND
1984-1985: Intern, Air Staff Training Assignment, Pentagon, Washington D.C.
1980-1984: B-52D/H Student Copilot, Copilot, Evaluator Copilot, and Aircraft Commander, 7th Bomb Wing, Carswell AFB, TX
1978-1979: Student, Undergraduate Pilot Training, Vance AFB, OK

Personal:

- Enjoy fishing, reading, woodworking, bicycling, and travel
- Eagle Scout, Boy Scouts of America

Language:

- Native English; General Proficiency Spanish

Dissertation:

Wright, Stephen E. *NATO in the 1990s: Redefining Alliance Theory*. The Fletcher School of Law and Diplomacy, Tufts University, 2007. Committee chairman: Dr. Robert L. Pfaltzgraff, Jr., Shelby Cullom Davis Professor of International Security Studies, The Fletcher School of Law and Diplomacy, Tufts University.

Publications (books and monographs):

Wright, Stephen E. *NATO in the 1990s: Redefining Alliance Theory* (Saarbrücken, Germany: Scholars' Press), 2014.

_____. *Air Force Officer's Guide*, 36th ed. (Mechanicsburg, PA: Stackpole Books), 2014.

_____. *An Aerospace Strategy for the Aerospace Nation*. Maxwell AFB, AL: Air University Press, 1993. Also published as a chapter in DeBlois, Bruce M., ed. *Beyond the Paths of Heaven*. Maxwell Air Force Base, AL: Air University Press, September 1999, 3-61.

Publications (edited volumes and journals):

Wright, Stephen E. "Two Sides of a Coin: *The Strategist and the Planner*." *Strategy: Context and Adaptation from Archidamus to Airpower*. Annapolis, MD: Naval Institute Press, 2016.

_____. Book review of *Grounded: The Case for Abolishing the United States Air Force* by Robert M. Farley. Lexington, KY: University Press of Kentucky, 2014. Published in *Strategic Studies Quarterly* 8, no. 2, Summer 2014, 143-148.

Wright, Stephen E. and Michael W. Kometer. "Winning in Libya: By Design or Default?" *Institut Français des Relations Internationales*, Paris, France, January 2013. Electronically available at <http://www.ifri.org/downloads/fs41kometerwright.pdf>.

_____. "The Missing Link: Tying Tactical Air Operations to Policy Goals," *The Journal of the JAPCC*, Edition 14, 2011, 53-60. [Joint Air Power Competence Centre in Kalkar, Germany].

Wright, Stephen E. "Thinking About the Air Domain," *The IC [Intelligence Community] and Cyberspace: Traditions, Boundaries, and Governance*. Washington DC: Office of the Director of National Intelligence, August 2010, 41-67.

_____. "An Airman's View of United States Air Force Airpower." In *Air and Space Power Journal*, Winter 2008-2009, 23-30.

_____. "The Evolution of NATO Command Structures in the 1990s." In *Adaptation of NATO: From the North Atlantic Treaty to Security in Pakistan*, Bison Paper 11, ed. Natalie Mychajlyszyn. Winnipeg, Canada: The Centre for Defence and Security Studies, The University of Manitoba, 2008, 9-32.

Pfaltzgraff, Robert L., Jr. and Stephen E. Wright. "The Spectrum of Conflict: Symmetrical or Asymmetrical Challenge?" In *The Role of Naval Forces in 21st Century Operations*, eds. Richard H. Shultz, Jr. and Robert L. Pfaltzgraff, Jr. Washington D.C.: Brassey's, 2000, 9-28.

Wright, Stephen E. "An Aerospace Strategy for the Aerospace Nation," in *Beyond the Paths of Heaven: The Emergence of Space Power Thought*, ed. Bruce M. DeBlois. Maxwell AFB, AL: Air University Press, 1999, 3-61.

Publications (online publishing):

Wright, Stephen E. "Minimum Deterrence: Additional Considerations for Policymakers." *The Wright Stuff* 6, no. 5, 3 March 2011. Available from <http://www.maxwell.af.mil/au/aunews/>.

_____. "Teaching Strategy in the Air Force: Who, How, and Some Challenges in Making Strategy." A paper and presentation delivered to the International Studies Association, New Orleans, LA, 17 February 2010. Available from <http://www.isanet.org/>.

_____. "No Third Rails – US Nuclear Deterrence Posture." *The Wright Stuff* 4, no. 7, 2 April 2009. Available from <http://www.maxwell.af.mil/au/aunews/>.

_____. "Shifting the Debate on Defense." *The Wright Stuff* 3, no. 14, 7 August 2008. Available from <http://www.maxwell.af.mil/au/aunews/>.

Presentations:

Wright, Stephen E. "One Off or One for the Future," presented at the *2012 Fletcher Doctoral Conference*, The Fletcher School, Tufts University, Medford, MA, 28 September 2012.

_____. "Airpower Lessons from Operations Odyssey Dawn and Unified Protector," presented in a workshop at the *Institut Français des Relations Internationales*, Paris, France, 13 July 2012.

_____. "Strategy-to-Planning II: By Design or Default?" A presentation delivered at the Air Mission Planning 2012 conference, London, UK, 12 June 2012.

_____. "Ten Propositions Regarding Extended Deterrence." A presentation delivered at the 2012 Air Education and Training Command Symposium, San Antonio, TX, 12 January 2012.

Wright, Stephen E. and Michael W. Kometer. "Strategy to Planning." A presentation delivered at the *Air Mission Planning 2011* conference, London, UK, 1 March 2011.

Wright, Stephen E. "Deterrence: Relevance for the 21st Century." A presentation delivered to the *Annual Baltic Conference on Defence, 2010*, hosted by the Estonian Ministry of Defence in Tallinn, Estonia of 16 September 2010.

_____. "Thinking About the Air Domain." A presentation and paper delivered at the Strategy, Policy, and Requirements Office, Office of the Director of National Intelligence conference titled, *The IC [Intelligence Community] and Cyberspace: Traditions, Boundaries, and Governance*, McLean, VA, 9 August 2010.

_____. "Teaching Strategy in the Air Force: Who, How, and Some Challenges in Making Strategy." A presentation and paper delivered to the International Studies Association, New Orleans, LA, 17 February 2010.

_____. "Linking U.S. Grand Strategy to U.S. Strategic Security Strategy." A presentation to the Air Education and Training Command Symposium 2010, San Antonio, TX, 15 January 2010.

_____. "Envisioning Air Force Culture." A presentation prepared for the Director, Air Force Research Institute and delivered 10 September 2009 to support his discussions with the USAF Chief of Staff.

_____. "Linking U.S. Grand Strategy to Strategic Security Strategies." A presentation prepared for and delivered August 2009 to the USAF A-10 for discussions with AF senior leaders.

- _____. “Thinking Grand About Strategy.” Presentation to the Royal Danish Air Force *Airpower Seminar*, Royal Danish Air Force Academy, Ballerup, Denmark, 27-28 April 2009.
- _____. “Thinking About Airpower Strategy.” Presentation to the Royal Danish Air Force *Airpower Seminar*, Royal Danish Air Force Academy, Ballerup, Denmark, 27-28 April 2009.
- _____. “The NATO Alliance Post-Cold War.” Presentation to the American Legion and the Rotary Club International groups of Greenwood, MS, 7 July 2008.
- _____. “Global Partnering for a Global Air Force.” Presentation to the Centre d’Études Stratégiques Aérospatiales, École Militaire, Paris, France 5 June 2008.
- _____. “Air Force Strategy for an Airpower Nation.” Presentation to the Centre d’Études Stratégiques Aérospatiales, École Militaire, Paris, France 5 June 2008.
- _____. “The Evolution of NATO in the 1990s.” Presentation to the Montgomery, AL Rotary International Club, 8 May 2008.
- _____. “Air Operations Center: The Strategist’s Perspective.” School of Advanced Air and Space Studies, Air University, 22 February 2008.
- _____. “Cyberspace Theory: Big Idea of Small Definition” on the Panel: The Implication of Cyber Power at *The Fletcher School Doctoral Conference*, The Fletcher School, Tufts University, 11-12 October 2007.
- _____. “The Evolution of NATO Command Structures in the 1990s” on the Panel: NATO’s Post-Cold War Transformation at the *NATO’s New Agenda Conference*, the Political Science Students’ Conference, University of Manitoba, 31 January 2007.
- _____. “Panel: Flying and Fighting in Cyberspace -- Role of Academic Community” at the *Montgomery Information Technology Summit*, The Armed Forces Communications and Electronics Association, 24 May 2006. Panel with Dr Daniel Kuehl, National Defense University and Colonel David J. Smith, U.S. Army War College.
- _____. “Cyberspace: New Air Force Mission Area” at the College for Professional Development, Maxwell AFB, AL. 8 February 2006.
- _____. “A World in Crises” at Montgomery, AL Kiwanis Club. January 2006.
- Pfaltzgraff, Robert L., Jr. and Stephen E. Wright. “The Spectrum of Conflict: Symmetrical or Asymmetrical Challenge?” at *The Role of Naval Forces in 21st Century Operations Symposium*, Cambridge, MA, November 1997.

Teaching Activities:

- PhD and master’s theses mentor and advisor.
- Instructor of record for School of Advanced Air and Space Studies’ *Strategy to Practice* course consisting of 24 seminar contact hours of course work in 12 lessons plus directed a one-week workshop on presentations to strategic leaders (AY2014; course directed and taught in AY2015).
- Instructor of record for School of Advanced Air and Space Studies’ *Information and Cyber Power* course consisting of 20 seminar contact hours of course work in 10 lessons (AY2015; projected to teach AY2016).
- Instructor of record for the School of Advanced Air and Space Studies’ *Foundations of Military Theory Course*, instructing 32 contact hours of course work in 16 lessons (AY2013, AY2014, and AY2016).
- Instructor of record and course director for the School of Advanced Air and Space Studies’ *Contemporary Defense Policy Course*, overseeing and instructing 24 contact hours of course work in 12 lessons (AY2011 and AY2012 (course changed to encompass 20 contact hours of course work in 10 lessons)).

- Instructor of record for School of Advanced Air and Space Studies' *Strategy and Campaign Planning Course*, overseeing and instructing 28 contact hours of course work in 11 lessons (AY2009 (and Course Director), AY2010, AY2011, AY2012, and AY2013).
- Co-director of the School of Advanced Air and Space Studies Air Operations Center Senior Staff Course conducted with the 505th Command and Control Wing, Hurlburt Field, FL (AY2009, AY2010, AY2011, AY2012, AY2013, and AY2016).
- Instructor of record for the School of Advanced Air and Space Studies' *Coercion and Strategy Course*, consisting of 28 contact hours of instruction in 14 lessons of course work (AY2009, AY2010, AY2011, and AY2012).
- Co-director and instructor of record for the School of Advanced Air and Space Studies' *Theater Campaign Warfare* wargame, overseeing and instructing 40 hours of course work in a five-day exercise. Conducted in conjunction with representatives from other DOD Advanced Study Group schools (AY2009, AY2010, AY2011, AY2013, and AY2014).
- As Dean of Academic Affairs, Air War College, oversaw the creation and production of curriculum and development of faculty to teach the 10-month long course culminating in the award of a master's of arts for AWC students. Curriculum built to meet standards of the Southern Association of Colleges and Schools and the Joint Professional Military Education Phase II standards of the Chairman, Joint Chiefs of Staff Officer Professional Military Education Policy.
- As chairman, International Security Studies Department, Air War College, oversaw the course development and execution for the college's *National Security and Decision Making Course*, consisting of 28 hours of instruction in 14 lessons; the *Regional and Cultural Studies Course*, consisting of over 35 hours of instruction in 13 lessons and 2-week field trip for 14 different regional studies' courses; and the *Global Security Course*, consisting of 28 hours of instruction in 14 lessons of course work.
- Instructor of record for the Air War College's *Joint Military Operations/Warfighting Course*, consisting of over 70 contact hours in 36 lessons of course work and practical exercises (AY2004 and AY2005)

Professional Activities:

- Participant and consultant for USAF *CLEAVER Wargame*, Maxwell AFB, AL, 24-25 February 2015.
- Participant in USAF *Futures Game 2015*, Maxwell AFB, AL, 17-20 February 2015 and 15-20 March 2015.
- Participant and consultant in Office of the Secretary of Defense Office of Net Assessments *Futures Wargame*, Washington, D.C., 28-30 January 2015.
- Participant and consultant in the Air University Transformation initiative, December 2014 – February 2015.
- Consultant to Headquarters Air Force on development of the Air Force Strategy document, spring 2014.
- Consultant to the Commander, 18th Air Force and the Commander and President, Air University on the direct support concepts, doctrine, and wargaming supporting global mobility operations, spring 2014.
- Consultant to the Commander, Global Strike Command for his fall 2013 visit to China.
- Chief of Staff, Red Team 2, U.S. Air Force Futures Wargame, Maxwell AFB, AL, 10-15 March 2013.
- Consultant to the Chief of Staff, U.S. Air Force for the CSAF Captains to Prestigious PhD program, 2011 to Present.
- Consultant to the Commander, Air Mobility Command for the senior officers to PhD development program, 2011 to Present.
- Consultant to the Air Force Fellows Program, Air University for Officers pursuing competitive entry advanced academic degrees, 2009-Present.
- Reviewer/assessor of CENTCOM Concept Planning for CENTCOM J-5, March 2012.
- Consultant to the Director, AF Negotiations Center of Excellence, building a negotiations exercise for use at NATO HQ, September 2011.
- Reviewer for Headquarters U.S. Air Force A10, draft paper titled, "Principles Regarding Deterrence," July 2011.
- Reviewer for CSAF's "Blue Horizon 2012 Global Strike Problem Definition and Research Plan" for the Air University Center for Strategy and Technology, July 2011.
- Participant at USSTRATCOM's third annual *Deterrence Symposium 2011*, Omaha, NE, 3-4 August 2011.
- Participant and co-presenter at the *Air Mission Planning 2011* conference, London, United Kingdom, 28 February – 1 March 2011. Co-presented briefing titled, *Strategy to Planning*.

- Consultant to AETC/CC to operationalize the USAF Building Partnerships Core Function Master Plan, 2010-2030 at Randolph AFB, TX, 11 January 2011.
- Wargame participant at Air Staff – Air War College sponsored *Air-Sea Battle Concepts and Integration Wargame*, Air Force Wargaming Institute, Air University, 14-16 December 2010.
- Conference participant at USSTRATCOM's second annual *Deterrence Symposium 2010*, Omaha, NE, 11-12 August 2010.
- Participant and presenter at the Strategy, Policy, and Requirements, Office of the Director of National Intelligence conference on *The IC [Intelligence Community] and Cyberspace: Traditions, Boundaries, and Governance*, McLean, VA, 9 August 2010. Presented briefing titled, *Thinking About the Air Domain*.
- Participant at the first National Security Council Security Staff Strategic Deterrence Workshop, Washington D.C., 29 July 2010. Asked for and provided paper titled, *Building U.S. Strategists: Who Are the Emerging Schelling and Kahn's?*
- Participant at the US Army War College *Faculty Symposium on Campaign Planning*, Carlisle Barracks, Pennsylvania, 17 June 2010.
- Consultant to US Central Command and the Theater Plans and Synchronization Element for the development of Concept Plans, November 2009 to March 2010.
- Participant/consultant in USAF/A10 – AETC HQ-sponsored USAF Senior Mentor Nuclear Culture Workshop; successfully completed development and implementation of education programs supporting the acculturation of USAF culture writ large and its nuclear enterprise specifically, 9 September 2009.
- Conference participant at USSTRATCOM's first annual *Deterrence Symposium 2009*, Omaha, NE, 29-30 July 2009.
- Consultant to HQ USAF A1 and A10 on Air Force culture and the nuclear enterprise, June 2009.
- Conference participant, guest lecturer (2 presentations), and advisor for the Royal Danish Air Force's *Airpower Seminar 2009*, Royal Danish Air Force Academy, Ballerup, Denmark, 27-28 April 2009.
- Conference participant at the Air Education and Training Command 2009 Symposium, San Antonio, TX, 15-16 January 2009.
- Consultant to the Air Force Research Institute on a Chief of Staff, USAF project addressing five critical questions for the future of the Air Force.
- Conference participant at COMDEF (Common Defense) 2008 – Defense Priorities in an Age of Persistent Conflict, National Press Club, Washington D.C., 3 September 2008 (highlights: defense priorities, multinational coalitions, defense microelectronics, EU R&D priorities, challenges and opportunities of the EU Defense Initiative, defense security assistance initiatives, cyberspace as a new domain, and international defense industry trends).
- Workshop Seminar Director for Track III: USAF Cyber – Supporting National Security and participant in the *USAF Cyberspace Symposium 2008*, Maxwell Air Force Base, Alabama, 15-17 July 2008
- Participant in the Air Force Research Institute – Headquarters USAF/A8X Strategy Directorate sponsored *Strategy Workshop*, Maxwell AFB, AL, 26 June 2008.
- Participant at the US Army War College *Faculty Symposium on Campaign Planning*, Carlisle Barracks, Pennsylvania, 12 June 2008.
- Crisis Action Planning Simulation, Secretary of Defense role and game director, School of Advanced Air and Space Studies, Air University in conjunction with the School of Advanced Military Studies, Army Command and General Staff College and the Joint Operations Planning Course, Naval Command and Staff College, March 2008.
- Intermediate Level Exercise Crisis Action Simulation, Joint Interagency Coordination Group (faculty participant), Air Command and Staff College, Air University, March 2008.
- Faculty evaluator and primary report author for Air War College's capstone wargame, *Solo Challenge* (2004-2009).
- Faculty participant, Senior Air and Space Studies Course, 505th Command and Control Wing, US Air Force Warfare Center, Hurlburt Field, FL, February 2008.
- Facilitator (one of six) for the US Air Force Air Staff Irregular Warfare Workshop, February 2008.
- SIMULEX Crisis Action Simulation, Game Senior Controller/director, Duquesne University, 2006, 2008, 2010, 2011, 2013, and projected for 2014.
- Participant, European Security Symposium, National Defense University, January 2004.

- SIMULEX Crisis Action Simulation, Controller, The Fletcher School of Law and Diplomacy, Tufts University, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2008, and 2010.
- SIMULEX 97 Crisis Action Simulation, Simulation Director, The Fletcher School of Law and Diplomacy, Tufts University, October 1997.

Professional Recognition:

- 2010 recipient of the Commander's Coin for support to US Central Command and its Theater Plans and Synchronization Element for the development of Concept Plans, November 2009 to March 2010.
- 2009 General Stephen R. Lorenz Blue Dart Awards for:
 - "No Third Rails – US Nuclear Deterrence Posture," *The Wright Stuff* 4, no. 7, 2 April 2009
 - "Shifting the Debate on Defense," *The Wright Stuff* 3, no. 14, 7 August 2008.

Professional Associations:

- Vice President, Air University Foundation, 2008-2013
- Member International Studies Association
- Member International Institute for Strategic Studies
- Life Member: Air Force Association, U.S. Naval Institute, Daedalians, and AMVETS

Security Clearance:

- Top Secret/SCI